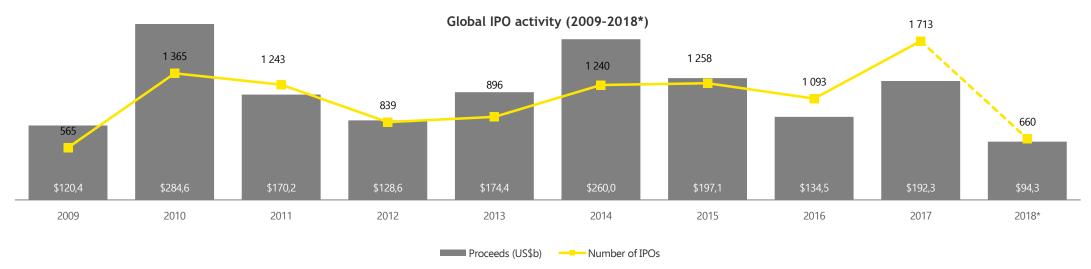




The IPO value journey Global IPO activity





^{*}Data for YTD 2018 (i.e., 2018*) is based on priced IPOs from 1 January to 16 September 2018 plus expected IPOs by the end of September; data is up to 16 September, 9:00 a.m. India time. Source: Dealogic, EY.





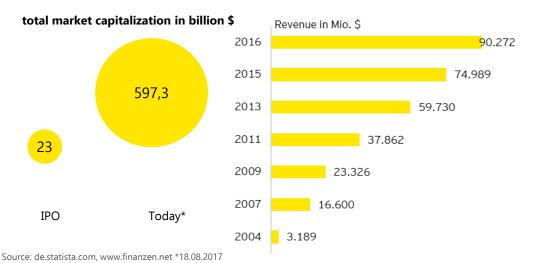
From Zero to IPO US case studies



2.496 % market cap. performance since IPO

Company: **Google Inc.** Internet

Located: US Founded: 1998 IPO: 2004 Google
6 years
from
Zero to
IPO

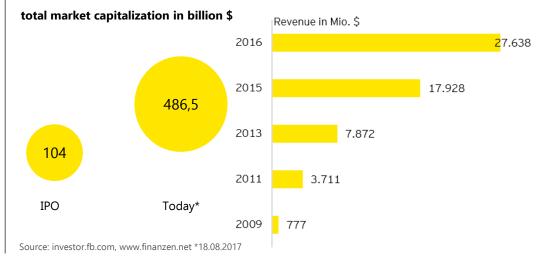


367 % market cap. performance since IPO

Company: Facebook Inc.
Industry: Social network
Located: US
Founded: 2004
IPO: 2012

facebook.

8 years from Zero to IPO



IPO is a start and a milestone in your growth trajectory and value journey





Value of an IPO as a strategic option Typical company situations and expectations





Balancing the motivation for the IPO with the pros and cons of a floatation



- **Efficient access to capital** markets to raise money through equity and bond offerings
- Flexibility to trade shares with high liquidity and daily valuation
- Greater attention, better brand recognition and prestige with consumers
- Shares functioning as new liquid M&A currency
- Potential to diversify wealth on shareholder side
- Enhanced ability to attract, retain and reward valued employees as listed company
- Opportunity to bond and incentivize key people with long-term incentive plans



- **Time-consuming tasks**, particularly investor relations
- Greater transparency and disclosure requirements
- Total IPO floatation costs
- Add-on costs associated with the ongoing requirements as listed company
- New investors with voting rights
- **Pressure to deliver** on your promises
- Corporate governance duties







Value of an IPO as a strategic option Typical company situations and expectations





September 2018

What are important areas of IPO readiness? Tailor-made scope with an holistic approach

2 Structures Strategy 3 Taxes IPO venue and Issuing company Company level exchange Shareholder level Group structure Equity story Transaction level Governance • Issue concept and legal 4 Financial 8 Timeline **IPO** readiness • IPO timeline and External reporting assessment regulatory approval Business plan and modules and • Plan B options forecasting program Project management Prospectus management and resources Leadership 6 Functions **Systems** C-suite • Investor relations Internal controls and audit Board of directors Compliance officer Enterprise risk Remuneration and Committees Compliance and IT human resources

September 2018



Build and prepare your company for funding and exit readiness to preserve transaction optionality from day 1

Have a great **CEO**and **CFO** in place as the faces of the company to investors

Form a compelling equity story, keep telling it, listen to investors response and finetune it accordingly - achieving a fair valuation

your milestone plan and key performance indicators on expectations and show a clear path to profitability

Build the **right team** - a board
contributing with
important new
perspectives and
make sure you have
reputable advisors



At some point invest in robust internal administrative and **financial systems** and build out capabilities early

Strengthen relationships, build trust and educate key **investors** well in advance of an equity transaction

IPO value
journey 2-3
years before IPO
and when the
timing is right

Identify and resolve potential readiness gaps early in the IPO-readiness process – starting with an IPO readiness assessment

Communicate carefully your aspirations on funding options and have a plan B to better navigate the unexpected

Being public

Contact

Let's stay in touch

ey.com/ipo ey.com/ipo/guide



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#IPOreport

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